

## Regional Economic Forecast & Innovation EXPO this Dec. 4

BY THE ECONOMIC ALLIANCE OF LEWIS COUNTY

The Regional Economic Forecast & Innovation Expo is presented in partnership with the five economic development organizations of the Pacific Mountain Workforce Region:

- Greater Grays Harbor Inc.
- Economic Alliance of Lewis County
- Mason County Economic Development Council
- Pacific County Economic Development Council
- Thurston Economic Development Council & Center for Business Innovation

Now in its 17th year, this premier networking event draws more than 500 influential leaders from Thurston, Mason, Grays Harbor, Lewis, and Pacific counties — along with participants from throughout the region. Attendees include key decision-makers, innovators, and thought leaders across business, nonprofit, education, and public sectors.

“I’m excited to speak at the Regional Economic Forecast & Innovation EXPO on Dec. 4,” said Economic Alliance of Lewis County External Relations Manager Eric Sonnenberg. “Join us as we dive into data-driven retail strategies, leakage analysis, and tools that help communities strengthen their downtowns and attract the right businesses.”

The conference offers dynamic opportunities to connect with peers, explore cutting-edge technologies and innovations from leading exhibitors, participate in breakout sessions, and gain valuable insights through a forward-looking regional economic forecast.

Participants will be presented with solutions and strategies that they can use in the planning and operation of their business, and to build a strong resilient and inclusive community.

### Breakout sessions

Breakout sessions at the Economic Forecast and Innovation EXPO will



The Regional Economic Forecast & Innovation Expo starts Dec. 4

Thurston County EDC

dive into the most pressing challenges and promising opportunities across our five-county region.

Additional sessions will explore the impact of policy on small business success, and how access to timely, high-quality data can be a game-changer for regional decision-making. Other critical topics include tourism, Bio Diversity Zones, and a Rural Recap from the Future of Rural pre-Conference.

Led by regional leaders who are actively driving progress, these sessions promise to be engaging, enlightening — and yes, even fun.

### Agenda

Exhibitor Set-Up Information Regional Economic Forecast & Innovation EXPO Set-up begins at 6:30 a.m. on Dec. 4. Each exhibitor space includes: One 8-foot table with tablecloth Two chairs Electrical access available upon request (please notify in advance) If you require additional set-up time or have special needs for

your display, please reach out to Holly House at [hhouse@thurstonedc.com](mailto:hhouse@thurstonedc.com) to make arrangements. We look forward to supporting a smooth and successful experience for you at the EXPO!

6:30 to 7:30 a.m. • Main Hall

### Registration & Exhibitor Hall Open

Kick off your EXPO experience at Registration. Grab your badge, and start making valuable connections. Explore a dynamic showcase of businesses, agencies, and innovators from across the South Puget Sound region—all ready to share tools, opportunities, and solutions that support community and economic growth. Whether you’re looking to spark new partnerships, discover the latest resources, or simply get oriented before sessions begin, this is the perfect time to network, ask questions, and connect with our exhibitors. Start the day with energy, ideas, and the relationships that make

■ SEE EXPO, PAGE B2

## Centalia market study helps us aim for retail opportunities

BY ERIC SONNENBERG

External Relations Manager  
Economic Alliance of Lewis County

The Economic Alliance of Lewis County, along with the Centralia Downtown Association recently contracted with Arnett Muldrow & Associates to perform a Market Gap Analysis for the city of Centralia.



The study examines retail gaps that compare local spending to local sales, to identify the Hub City’s market strengths and opportunities.

### Key aspects of the study:

- When sales exceed spending, the area has a retail gain, drawing shoppers from outside.
- When spending exceeds sales, the area is leaking dollars, indicating unmet demand.

The results help point us to areas where we soar, and also areas where we can place more emphasis. According to the study, Centralia has strong retail sales in both its downtown core and suburban area. But despite these positive aspects, several categories of retail sales show spending leaking outside of Centralia.

The crux of the study reveals there are several growth opportunities for both downtown and the outlet mall.

“When local spending exceeds local sales, money is leaking out, indicating unmet demand and opportunity,” according to the study. “When sales exceed spending, there’s a surplus, suggesting the area draws shoppers from outside. Downtown and suburban Centralia each show unique patterns, revealing distinct opportunities for growth.”

The study concludes Centralia is certainly a regional retail hub with high potential for expansion in the retail sectors of full-service restaurants, furniture and sporting goods outlets.

Art dealers and specialty retails such as jewelry and leather goods are a good fit for downtown and its walkability.

For the outlets, such as Under Armour, they create “immediate opportunities for regional outdoor or active-lifestyle brands.”

The study also pointed out the positive benefits to its proximity to the Northwest Sports Hub, adding that having Interstate 5 flowing through the city adds retail sales for both local spending and also visitors driving through the area opening up their wallets.

Suburban opportunities are in furniture stores and sporting goods stores. Downtown opportunities are in art galleries; gift, novelty and souvenir stores; and jewelry, luggage and leather goods stores.

### Some of the more interesting statistics:

- For downtown Centralia:
- The population is steady at 19,040, with a plus population change in the past five years of 11.3%
- The median age is 38
- The median household income is \$79,881

- The demographics for 15 minutes driving outside the downtown core:
- The population is 39,347, with a plus population change in the past five years of 10.9%
- The median age is 39
- The median household income is \$87,905
- Retail sales are \$1.3 billion
- Sales per capita are \$33,904
- Consumer expenditures are \$753 million
- Retail gain is \$581 million

- The demographics for 20 minutes driving outside the downtown core:
- The population is 57,795
- Retail sales are \$1.6 billion
- Sales per capita are \$27,577
- Consumer expenditures are \$1.2 billion
- Retail gain is \$439 million

- The demographics for suburban areas for a 15 minute drive:
- The population is 48,302, with a plus population change in the past five years of 9.5%

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## Business Enterprise Startup Training (BEST)

Center for Business & Innovation through the Thurston Economic Development Center hosts training

BY THE ECONOMIC ALLIANCE OF LEWIS COUNTY

Business Enterprise Startup Training (BEST) consists of five online courses that help guide new entrepreneurs through the most important aspects of starting a business. Included in BEST is a business plan workbook, recorded webinars, business start-up resources, and six months of free access to Live Plan Business Plan Application.

### These courses include:

#### Business Plan Writing for Startups:

This course was developed to guide new entrepreneurs through the process of starting a business while writing a business plan at the same time. The course uses online learning modules, a business plan exercise workbook, and a business plan web application to make the business plan writing process much less intimidating. Business Plan Writing for Startups provides three step systems for each chapter in the business plan to ensure entrepreneurs understand the most important aspects of starting and operating a business. These systems will help individuals finish their business plans quicker, understand what lenders and investors are looking for in their plans, and ensure new businesses start on a solid foundation.

#### Structures and Licenses for Startups:

Starting a business can be intimidating and confusing. This course provides a step by step process for starting your business in Washington State. Topics covered in the course include: selecting a legal structure, structure formation process in Washington State, obtaining an Employer Identification Number, obtaining State and City Business Licenses, additional Licensing requirement and business insurance. This course also includes industry specific startup checklists for restaurants, farms, construction etc.

#### Branding and Marketing for Startups:



The Center for Business & Innovation through the Thurston Economic Development Center.

Thurston County EDC

One of the most important aspects of starting a business is ensuring you create a path toward developing a strong brand and marketing strategy. Branding and Marketing for Startups presents a three-phase system for creating a strong marketing platform for a startup. Topics covered include: Brand Mission, Brand Guide, Logos, Market Segments, Target Market, Marketing Tool Selection, Websites, Google My Business, Consistent Brand Messaging, Customer Service, Customer Reviews, and Growing your Audience.

#### Accounting for Startups:

This course was developed by a Certified Public Accountant who has years of experience coaching new business startups. The course outlines the fundamental knowledge entrepreneurs need to successfully manage their finances while ensuring the organization is in compliance with federal, state, and city tax requirements. Topics include: Business Bank Accounts, Accounting Systems, Chart of Accounts, Financial Statements, and Taxes.

#### Intellectual Property for Startups:

Understanding your businesses intellectual property is an important aspect of developing and maintaining a competitive advantage. This course dives into copyrights, trademarks, patents, and trade secrets. It helps new entrepreneurs understand which intellectual property protection is appropriate and the process of obtaining that protection.

Scholarships are available for this course. Please email [info@wcwb.org](mailto:info@wcwb.org) to request a scholarship application prior to registration. Get Started

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For more information: to schedule a coaching appointment or for more information on registering for courses and training please contact [info@wcwb.org](mailto:info@wcwb.org).

#### Washington Center for Women in Business (WCWB)

The Washington Center for Women in Business (WCWB) offers a variety of services to women entrepreneurs, individuals interested in starting a business, and organizations in

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# Exploring the Willapa Hills Trail in West Lewis County this fall

BY THE ECONOMIC ALLIANCE OF LEWIS COUNTY

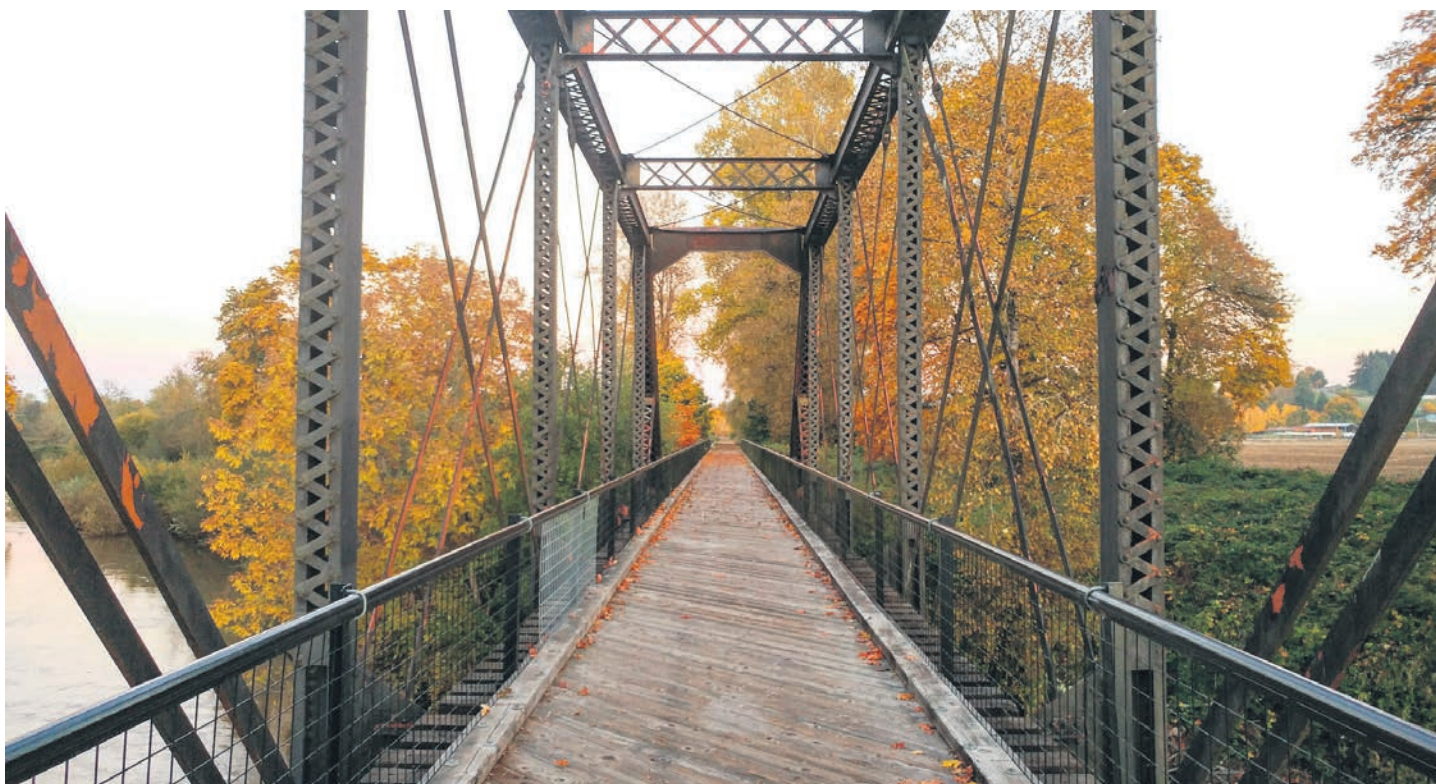
DiscoverLewisCounty.com

As autumn sweeps across Lewis County, the Willapa Hills Trail transforms into one of the region's most beautiful outdoor escapes.

Stretching from Chehalis west toward the Pacific Coast, this scenic rail trail offers miles of paved and gravel pathways perfect for walking, running, or biking your way through the heart of fall.

The crisp air, golden sunlight, and brilliant foliage make this season one of the best times to experience the trail. Maples, alders, and cottonwoods line the route, painting the landscape in warm shades of amber, red, and gold. The gentle crunch of fallen leaves beneath your feet — or bike tires — adds to the feeling of peace and connection that only a fall day outdoors can bring.

Whether you start your journey from the trailhead in Chehalis or pick it up farther west near Adna, Pe Ell, or beyond, the Willapa Hills Trail invites you to slow down and soak in the season. It's a great way to get outside, stretch your legs, and enjoy some fresh air while appreciating the natural beauty that defines Lewis County.



Discover Lewis County Photos

Bring a friend, your family, or your four-legged companion for a few miles of exploration — or plan a longer ride to experience the changing scenery as the trail meanders past rivers, farms, and

forested hills. The trail's gentle grade makes it accessible for all ages and abilities, whether you're out for a quick stroll or training for a longer ride.

So grab your jacket, lace up your

shoes, and head out to the Willapa Hills Trail this autumn. With every step or pedal, you'll experience the best of the season — exercise, fresh air, and a front-row view of nature's annual masterpiece.

## EXPO:

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regional success happen.

7 to 8 a.m. • Main Hall

### Welcome

We begin the Regional Economic Forecast & Innovation EXPO with a moment of deep respect and cultural acknowledgment. The Canoe Family Blessing will open our day with a traditional Tribal Blessing, honoring the original stewards of this land and grounding our event in a spirit of unity and shared purpose. Following this meaningful start, we will extend our appreciation to the sponsors and partners whose leadership and support make this EXPO possible. Their dedication to innovation and regional prosperity helps fuel the progress we are here to celebrate. This welcome session sets the tone for the day ahead—rooted in respect, inspired by partnership, and driven by the vision of a vibrant and resilient regional economy.

8 a.m. • Main Stage

### General Session

Morning Keynote — Denny Heck

8:20 to 9 a.m. • Main Stage

### Tribal Enterprises Panel

Tribal Nations are economic development engines impacting the region's economy, providing significant employment and generating major investment. Hear from the tribal enterprises leadership of the five county region as they share about exciting new developments on the horizon and present recent strategies and actions that build wealth and create opportunities of economic impact. Chehalis Tribal Enterprises — (Confederated Tribes of the Chehalis Reservation) Quinault Corporate Enterprises — (Quinault Indian Nation) Willapa Bay Enterprises — (Shoalwater Bay Indian Tribe) Island Enterprises, Inc. — (Squaxin Island Tribe)

9 to 9:45 a.m. • Main Stage

### AI & the Future of Work: Unlocking Economic Potential

Artificial Intelligence isn't here to replace people — it's here to empower them. This session explores how AI can be a catalyst for economic development, driving innovation, boosting productivity, and creating new opportunities across industries. Our panel will focus on workforce transformation: what skills are needed, how to upskill and reskill existing employees, and why the real risk isn't AI taking jobs — it's people losing jobs because they don't know how to use AI. Learn how communities, businesses, and educators can collaborate to ensure workers thrive in an AI-enabled economy. Attendees will walk away with actionable insights on: • Leveraging AI to solve workforce shortages and increase efficiency • Training strategies to build AI literacy at every level. Examples of regional and national success stories where AI adoption spurred economic growth How to prepare your workforce for the jobs of tomorrow

10 to 10:50 a.m. • Main Stage

### Breakout Session 1

Rural Development Strategies:

Insights from The Future of Rural

Join us for a dynamic recap of The Future of Rural: Building Capacity, Shaping Community pre-conference training. This moderated panel discussion brings together speakers and participants from the half-day event to reflect on key takeaways, share real-world applications, and continue the



Thurston County EDC

Alliance Executive Director Richard DeBolt makes a point during last year's EXPO.

conversation around rural resilience and innovation. Whether you attended the pre-conference or are just joining the dialogue, this session offers valuable insights into the challenges and opportunities facing rural communities—and the tools and strategies that can help shape a thriving future.

10 to 10:50 a.m. • Fallen Timbers A

### Breakout Session 1

The Future of Energy: Keeping the Grid Resilient and Reliable

In these times of unprecedented change in the electric utility industry, the question isn't whether our energy systems will evolve—it's how we can ensure they remain both resilient and reliable while doing so. This session brings together leading voices from across the energy sector to discuss how utilities, businesses, and communities are preparing for the next era of power generation and delivery. From integrating renewable sources and managing grid reliability, to navigating workforce challenges, cybersecurity, and wildfire resilience—panelists will share how they're adapting in real time to a rapidly shifting energy landscape. What energy resilience means today and how its definition is evolving. How utilities are managing complexity amid electrification, renewable integration, and new demand patterns. Strategies for investing in modern, reliable infrastructure while cultivating the workforce needed to maintain it. The role of partnerships—between utilities, government, and business—in funding and future-proofing energy systems. Whether you're a policymaker, business leader, or community partner, this conversation will spark new insights into the innovations, investments, and collaborations shaping the grid of tomorrow.

10 to 10:50 a.m. • Fallen Timbers B

### Breakout Session 1

Lunch & Keynote Speaker

Dr. Bill Conerly

Renowned economist Dr. Bill Conerly will provide an insightful look at the economic landscape—nationally and across the five-county Pac-Mtn region. With clarity and wit, Dr. Conerly will explore trends in jobs, inflation, and interest rates, connecting national data to what's happening here at home. Attendees will gain a deeper understanding of how global and national forces are shaping our local economies and what to watch for in the year ahead. Dr. Conerly will

also share longer-term perspectives on Artificial Intelligence and its impact on the economy, offering practical insights into how emerging technologies may reshape productivity, employment, and growth. In addition, we will proudly present the Nancie Payne Award, honoring an individual who exemplifies exceptional leadership, innovation, and service in advancing economic and workforce development throughout the region

Noon to 1 p.m. • Main Stage

### From Students to Founders: Building Local Economies from Campus to Community

Discover how Foundry Innovations PBC is reshaping the future of regional economic development by turning students into entrepreneurs — right where they live and learn. Through its "Spark Creation Model," Foundry partners with colleges and communities to launch real companies that create local jobs, attract investment, and build economic resilience. Join Foundry's leadership team to explore how multi-county partnerships, university collaborations, and private investment can transform higher education into a driver of local prosperity. Colleges are full of untapped potential — creative, ambitious students ready to innovate but unsure where to start. Foundry Innovations PBC bridges this gap by transforming regional colleges into startup engines. In this session, learn how Foundry's model empowers students to validate markets, build real products, and launch ventures that stay and scale locally. Explore how education, industry, and investors can work together to cultivate a generation of job creators driving the next wave of economic growth across the region. What if every college town could be an innovation hub? Foundry Innovations PBC, a Public Benefit Corporation, is proving it can. By aligning purpose with profit, Foundry helps students launch companies that deliver social and economic impact in their own communities. This session shares success stories, partnership opportunities, and the measurable outcomes of Foundry's Spark Creation Model — a proven framework for sustainable, inclusive entrepreneurship in regional economies.

1:15 to 2:05 p.m. • Main Stage

### Breakout Session 2

Tourism as an Economic Catalyst

1:15 to 2:05 p.m. • Fallen Timbers A

### Breakout Session 2

Smart Retail Strategies for a Thriving Community

Every successful downtown has the right mix of businesses that serve both residents and visitors—and data can show us exactly what's missing. In this session, experts will walk you through how to use retail market analysis and leakage studies to understand your community's true needs. Learn practical tools to identify priority business types, strengthen your local retail ecosystem, and attract the right tenants to fill gaps and drive growth. Whether you're a civic leader, economic developer, or commercial property professional, you'll leave with strategies you can apply right away to build a more vibrant and resilient marketplace.

1:15 to 2:05 p.m. • Fallen Timbers B

### Regional Economic Leadership Roundtable: Building a Unified Path to Prosperity

Across the five-county region, our economic development organizations are driving growth in diverse industry sectors — from innovation and infrastructure to workforce and small business success. In this dynamic roundtable, the executive leaders from each EDC will share their strategic priorities, highlight emerging opportunities, and explore how regional collaboration strengthens local competitiveness. Moderated by Renee Radcliff Sinclair, President & CEO of TVW, this discussion will provide attendees with: • Insights into shared initiatives shaping the South Sound economy • Sector-specific trends influencing regional growth • A look at how coordinated leadership accelerates resilience and prosperity Join us for a forward-looking conversation on what's next for our region — and how together, we are creating a thriving economic future for businesses and communities across Southwest Washington.

2:15 to 3:10 p.m. • Main Stage

### From World Stage to Local Impact: Economic Opportunities of World Cup 2026

The 2026 World Cup is a once-in-a-lifetime opportunity, and the Olympia/Lacey Fan Zone will put our region on the global stage. From June 11 to July 19, 2026, the tournament will draw a worldwide audience, and an estimated 750,000 visitors are expected to come through Washington State. This session will outline the projected economic impacts and offer practical strategies for local businesses, organizations, and community partners to capitalize on the moment. Join us to learn how the Fan Zone can raise visibility, drive engagement, and deliver lasting benefits for the region.

3:25 to 3:40 p.m. • Main Stage

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For more information, contact: Events Manager Holly House at 360-464-6040 and hhouse@thurstonedc.com

**PROPERTY SPOTLIGHT • CENTURY 21 LUND  
LISTS 88 ACRES NEAR ONALASKA**



**ERIC SONNENBERG**  
Economic Alliance of Lewis  
County External Relations  
Manager

- 104 Bills Lane, Onalaska
- Listing type — Land
- Price — \$1.75 million
- Lot size — 88 acres
- County — Lewis
- Utilities — Electricity connected
- Water source — Well needed
- Directions — I-5 Exit 71 left onto Forest Napavine Road to Highwat 508. Follow into Onalaska (15 miles) and property is on the left

Property features — Brush, lightly treed, pasture land, stream/creek

Recently recorded survey with 17 legal lots of record. 16 five-acre tracts and one 7-acre tract. Roads, power, telephone were installed circa 1995. At that same time, the property was surveyed and the survey markers are in and identified with T-posts. Part timbered, part pasture and part brush.

For information on this property and others available throughout Lewis County (or to list your industrial/commercial property for sale or lease), contact Economic Alliance of Lewis County External Relations Manager Eric Sonnenberg at 208.206.5407 or eric@lewiscountyalliance.org, or go to lewisdc.com.

**BEST:**  
*Continued From Page B1*

business that are interested in growing their business.

The WCWB offers a free one hour Intro to Business Startup course via webinar or in the Thurston EDC conference room for individuals interested in starting a business but are not sure where to begin. The WCWB also hosts a monthly webinar series entitled Let's Talk Business (LTB).

LTB features a different business professional every month speaking on their area of expertise related to small business. Webinars are posted at wcwb.org/ltb so individuals can view them at their convenience.

The WCWB hosts an annual women's business conference INSPIRE where business professionals around Washington can gather together to learn, network and unwind. Lastly, the WCWB offers one-on-one business coaching for, primarily for women owned, businesses. Coaching sessions are one hour long and can focus on a variety of topics including business plan writing, business start-up, marketing, operations, and finance.

Coaching sessions are free and limited to one a week per client. This program is ideal for: Individuals interested in starting a business who are not sure where to start.

Individuals who have a business idea and want to write a business plan.

Individuals who need help starting their business. Including help with licenses, legal structure, financing and investment information.

Women owned businesses who want one-on-one business coaching.

Individuals interested in learning

more about the business support the Thurston EDC offers.

Individuals interested in starting a viable business who cannot write their own business plan.

Existing organizations interested in growing their businesses but need training.

Existing organizations that want to increase their business knowledge.

Existing organizations who need specific consulting work such as website building they cannot complete themselves due to lack of technical skills.

To schedule a coaching appointment or for more information on registering for courses and training please contact info@wcwb.org

**Quick Startup Program**  
Are you a woman-identified entrepreneur with a vision to thrive in the digital marketplace? Quick Startup is here to turn your dreams into reality.

**INSPIRE Women's Business Conference**

Annual conference that focuses on providing aspiring and current women business owners with tangible tools they can use to succeed. The conference also provides an excellent networking opportunity for women to connect with Washington business leaders.

**Let's Talk Business**  
The WCWB presents a no cost bi-monthly webinars series featuring business professionals from across the State of Washington with various expertise.

**WCWB Business Coaching**  
The WCWB offers no cost one-on-one business coaching with professionals experienced in business start-up, finance, accounting, marketing, and operations.

**Small Business Development Center champions Small Business Saturday**

BY THE ECONOMIC ALLIANCE OF LEWIS COUNTY

Small Business Saturday, a national celebration to recognize the immense value that small businesses bring to communities across the country, is Nov. 29 this year.

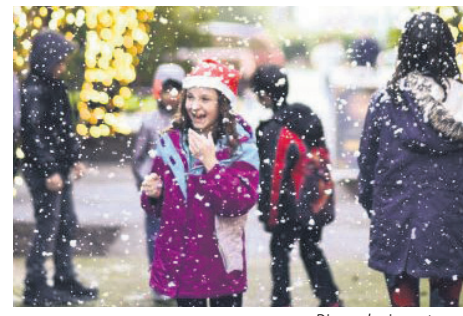
The Washington Small Business Development Center (SBDC) is joining in the celebration and urges all Washingtonians to shop local this holiday season.

"Small businesses make Washington communities more vibrant, innovative and resilient," said Sheryl McGrath, state director of the Washington SBDC. "From coffee roasters in Spokane to bookstores in Lakewood to entertainment venues in Bellingham or retail shops in Vancouver, small businesses shape the character of our towns and cities and make Washington a great place to live and work."

Shopping local isn't just about buying gifts or enjoying a great meal — it's about connection. Every dollar spent at a small business stays closer to home, circulating through the local economy and supporting schools, public safety, and community services. According to research by the Small Business Administration, for every \$100 spent at a local business, up to \$68 stays in the community.

"This holiday season, we encourage everyone to discover the incredible products, services, and people that make Washington's small business community so special," McGrath said.

The Washington SBDC network is hosted by Washington State University



On Saturday, November 29, Christmas on Magnolia Street brings festive cheer to downtown Centralia.

and is administered through a cooperative agreement between the U.S. Small Business Administration and WSU. About half of the SBDC budget is from the SBA and the other half is from state and local funding partners, which makes it possible for the SBDC to provide no-cost, confidential, customized, technical assistance to entrepreneurs working to start, grow or buy/sell a business.

In 2024, the Washington SBDC provided more than 30,000 hours of one-on-one assistance to more than 3,600 entrepreneurs and business owners, helping them to start more than 250 new businesses and create or save nearly 2,000 jobs. Those business owners also reported accessing more than \$51 million in capital with the assistance of their SBDC advisor.

To learn more about the Washington SBDC and how it supports entrepreneurs statewide, visit [www.wsdbc.org](http://www.wsdbc.org).

**STUDY:**

*Continued From Page B1*

- The median age is 39
- The median household income is \$92,659
- Retail sales are \$1.4 billion
- Sales per capita are \$29,793
- Consumer expenditures are \$951 million
- Retail gain is \$488 million


What is not surprising is the

strength of the downtown core and the outlet malls. They both power the retail strength of Centralia. The opportunities in the downtown core and at the outlet malls and beyond are also not surprising.

Centralia has and is expected to be a strong regional retail hub for years to come. This study will give the Economic Alliance ammunition when we showcase retail opportunities and assist expanding existing businesses within Centralia.

**Where:** Jesters Auto Museum  
**Time:** 5:30pm Social hour/ Silent Auction  
 7pm Dinner & Program  
**Keynote Speaker:**  
 No host bar (Cash Only) by the Shire  
**Tickets:** \$100 per person  
**VIP - Table (8) \$1000.00 w/logo promotion**  
**Call Dolly for tickets 360-748-0114**

**ECONOMIC ALLIANCE BOARD & STAFF**

<p><b>Economic Alliance of Lewis County Executive Board</b></p> <p><b>CHAIR</b> Stuart Cavness First Allied Securities Inc</p> <p><b>TREASURER</b> Cindy Sorenson Sorenson Transportation Inc.</p> <p><b>PAST CHAIR</b> Luke Moerke Exodus Engineering</p> <p><b>AT LARGE MEMBER</b> Ben Kostick Ben Kostick CPA Inc</p> <p><b>AT LARGE MEMBER</b> Scott Brummer County Commissioner</p>	<p><b>AT LARGE MEMBER</b> Bob Guenther Thurston, Lewis, Mason, Central Labor Council</p> <p><b>AT LARGE MEMBER</b> Reggie Hamilton Hamilton Rock</p> <p><b>AT LARGE MEMBER</b> Kirk Vigre Dry Box</p> <p><b>Economic Alliance of Lewis County Boardmembers</b></p> <p><b>Dr. Bob Mohrbacher</b> Centralia College</p> <p><b>Brandon Johnson</b> JSA Civil</p> <p><b>Kelly Smith-Johnston</b> City of Centralia</p>	<p><b>Chad Taylor</b> The Chronicle, The Silver Agency</p> <p><b>Darin Goss</b> Providence Swedish Puget Sound</p> <p><b>Dale Merten</b> Toledo Tel</p> <p><b>Heidi Pehl</b> Dealer Principal - 15 Toyota</p> <p><b>Jereme Chapman</b> KPFF Consulting Engineers</p> <p><b>JT Mundi</b> Kodenum, Inc.</p> <p><b>Julie Shaffley</b> Port of Centralia</p> <p><b>Mike Alexander</b> Security State Bank</p>	<p><b>Paul Ericson</b> Shelton Lam &amp; Deck</p> <p><b>Bob Spahr</b> City of Chehalis</p> <p><b>Samantha Magnuson</b> Lewis County Coffee, and Nomad Truck and SUV Outfitters</p> <p><b>Shane Wood</b> TwinStar Credit Union</p> <p><b>Tyler McCallum</b> McCallum Rock Drilling</p> <p><b>Amanda Singleton</b> Lightcurve</p> <p><b>Jonathan Hubbert</b> Powersports Northwest</p>	<p><b>STAFF</b></p> <p><b>Richard DeBolt</b> Executive Director</p> <p><b>Todd Chaput</b> Infrastructure Initiatives Program Manager</p> <p><b>Eric Sonnenberg</b> External Relations Manager</p> <p><b>Dolly Tardiff</b> Business Development Center Program Manager</p> <p><b>Michael Wagar</b> Communications Strategist</p> <p><b>Lenee Langdon</b> Tourism Project Coordinator</p>	<p><b>PARTNERS</b></p> <p><b>Lewis County</b></p> <p><b>City of Chehalis</b></p> <p><b>City of Centralia</b></p> <p><b>Port of Chehalis</b></p> <p><b>Impact Washington</b></p> <p><b>The Benaroya Company</b></p> <p><b>The Industrial Group</b></p> 
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